

**Strategic Risk Matrix  
June 2017  
Appendix F**

Notes: Risk Tolerance Line - - - - -

The greyed out cells shows those areas where risk scores are considered to be relatively minor in nature.



			IMPACT				
			Insignificant	Low	Medium	High	Extreme
			1	2	3	4	5
<b>LIKELIHOOD</b>	Almost certain	5				5. Failure to meet Housing Need 28. Recruitment & Retention	25. Increase in cost of managing homelessness.
	Likely	4				15. Welfare Reform	
	Possible	3			3. Gypsy and Travellers and those not meeting new definition 19. Demands on services from an ageing population 20. Partnership working with Cambridgeshire County Council 27. Shared Services initiatives with other authorities 29. Access to Primary Care in Growth Areas	24. HRA Business Plan 26. Business Improvement & Efficiency, Development Control Improvement, and Commercialisation Programmes 30. Devolution Risk - Failure of implementation programme to deliver on scope, time, quality and cost 32. Development Management Performance inadequate	8. Medium Term Financial Strategy
	Unlikely	2				2. Consultation and Engagement 31. Failure of Combined Authority to deliver Devolution effectively	
	Rare	1					